
Report for: Cabinet

Date of Meeting:	02 December 2025
Subject:	Corporate Risk Report
Cabinet Member:	Cllr Luke Taylor, Council Leader
Responsible Officer:	Steve Carr, Corporate Performance and Improvement Manager. Matthew Page, Head of People, Performance & Waste.
Exempt:	N/A
Wards Affected:	All
Enclosures:	Appendix 1: Corporate Risk Matrix Appendix 2: Corporate Risk Register

Section 1 – Summary and Recommendation(s)

To provide Members with a quarterly update on the Corporate Risk Register.

Recommendation(s):

That Members review the Corporate Risk Register and feedback any areas of concern.

Section 2 – Report

1.0 Introduction

- 1.1 The Corporate Risk Register (CRR) contains the strategic risks which are most likely to impact the corporate priorities of the Council. It is reviewed at least quarterly by Heads of Service and the Leadership Team and updated as required. It is then presented to the Audit committee and to Cabinet. Risks are managed on the Council's corporate performance and risk management system, SPAR.
- 1.2 The corporate risks are presented on a risk matrix (heat map), Appendix 1. Information on each risk is presented in a standard template, Appendix 2.

These risks have been determined by the Council's Leadership Team in consultation with Heads of Service and other Council officers.

2.0 Summary of Corporate Risk

2.1 There are currently 15 risks on the CRR. Risks are presented with both their current and target risk ratings. Also included is a trend symbol indicating any change to the risk rating since the previous review.

Risk Name		Risk Owner	Risk Rating		
			Current	Trend	Target
CR1a	Culm Garden Village – Loss of capacity funding	Group Manager for GED	9	↔	9
CR1b	Culm Garden Village – Delay/ impact to project arising from infrastructure delays	Group Manager for GED	15	↔	15
CR2	Cyber Security	ICT Operations Manager	20	↔	15
CR3	Failure to meet Climate Change Commitments by 2030	Head of Finance, Property & Climate Resilience	15	↔	9
CR5	Information Security	Head of Digital Transformation & Customer Engagement	12	↔	8
CR7	Financial Sustainability	Head of Finance, Property & Climate Resilience	25	↔	12
CR8	Quality of Planning Committee Decisions	Director of Place & Economy	9	↔	3
CR10	Cullompton Town Centre Relief Road	Group Manager for GED	15	↔	15
CR11	Cost of Living Crisis	Head of Revenues, Benefits & Leisure	16	↔	16
CR12	Housing Crisis	Head of Housing & Health	12	↔	9
CR15	Corporate Property Fire Safety	Chief Executive	9	↔	6
CR17	Emergency Recovery	Head of Housing & Health	8	↔	4
CR18	Housing Rent Error Correction	Head of Housing & Health	12	↑	3
CR19	Devolution and Local Government Reorganisation	Chief Executive	20	↔	15
CR20	Emergency Planning Response	Head of Housing & Health	8	↔	4

Risk rating change since previous update:

↑ Increased

↔ No change

↓ Decreased

2.2 For each risk the following information is given in Appendix 2:

- Risk name

- Risk description
- Current risk severity and likelihood
- Current risk rating
- Risk Owner
- Risk Type
- Mitigating actions (including name, description, responsible officer, current effectiveness and when it was reviewed)
- Notes.

2.3 Since this report was last published in September 2025, the following significant changes have been made to the CRR:

- CR18: Housing Rent Error Correction. The risk rating has increased from 8 to 12 as we await a national policy decision by the Department for Work and Pensions.
- CR4: Homes for Ukraine Scheme; and CR16: Building Control Service viability have all been de-escalated from the CRR and will be managed as part of service risk registers.

Financial Implications

There are no direct financial implications arising from this report. However, risks which are not mitigated may have financial implications for the council. Equally, the treatment of risk may require resources to be (re)allocated. Having a robust approach to risk management will continue to help the council minimise future financial risks and implications. A number of the corporate risks being managed contain financial risk, such as CR7 Financial Sustainability.

Legal Implications

Risk management is an integral part of the Council's Corporate Governance arrangements and there is a statutory responsibility under the Account and Audit Regulations (2015) to put in place risk management arrangements.

Risk Assessment

Failure to take advantage of opportunities and mitigate risks could impact on the Council's ability to deliver its strategic objectives. Assessment of the effectiveness of the framework for identifying and managing risks and for demonstrating clear accountability is a key element of the Council's governance arrangements.

Impact on Climate Change

Corporate Risk 3 relates directly to the council meeting its climate change targets.

Equalities Impact Assessment

Having a council which is resilient to risk means that it is better positioned to support its communities. A number of corporate risks which relate to equalities are detailed on the Corporate Risk Register. This includes CR11 Cost of Living Crisis; and CR12

Housing Crisis. Actions to mitigate these risks will support the council meet its equality duties.

Relationship to Corporate Plan

Effective risk management is crucial to enable the Council to mitigate risks to achieving Corporate Plan priorities.

Section 3 – Statutory Officer sign-off/mandatory checks

Statutory Officer: Andrew Jarrett

Agreed by or on behalf of the Section 151

Date: 18.11.25

Statutory Officer: Maria De Leburne

Agreed on behalf of the Monitoring Officer

Date: 18.11.25

Chief Officer: Stephen Walford

Agreed by or on behalf of the Chief Executive/Corporate Director

Date: 18.11.25

Performance and risk: Steve Carr

Agreed by the Corporate Performance & Improvement Manager

Date: 11 November 2025

Cabinet member notified: Yes

Section 4 - Contact Details and Background Papers

Contact: Steve Carr, Corporate Performance and Improvement Manager

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Telephone: 3CX: 4217

Background papers: